355 5479

UBCHEA ARCHIVES
COLLEGE FILES
RG 11

Yenching
Corres.
Stuart, J.L. 1928 Nov

3 5 5 5 4 7 9

0407

燕京大學
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

November 1, 1928.

Mr. B.A. Garside,
150 Fifth Avenue,
New York City.

Dear Mr. Garside:

On my return from three weeks absence I find your letters of September 22 and 29, and October 1. These have all been read with much interest though most of the items do not seem to call for comment.

Reorganization of the Women's College. There is considerable correspondence on this subject from yourself and others and the matter has doubtless reached a final decision by this time in the light of the last communications from us. Apparently, the faculty of the Women's College are quite ready for unified administrative and financial promotion in America provided that certain features about which they really care most are guaranteed here. As these points are thoroughly approved by myself and others in the university administration and faculty, there ought to be no further difficulty.

Dr. and Mrs. S.D. Wilson. I have shown your letter of August 20 with the correspondence between Mr. Belcher and yourself to Dr. Galt who has already written to the American Board Mission treasurer and doubtless to their Boston office. The Wilsons are planning to go on furlough in the summer of 1930. The proportionate adjustment of the travel expenses for furlough can quite reasonably be assumed by ourselves.

Laura Spelman Rockefeller Memorial Scholarships for W.L. and S.J. Chang. Will you please reserve $150 each for these two students and deduct this from remittances to us under the Laura Spelman Rockefeller Memorial. These amounts are already budgetted for.

0408

Ack
4 Copies

Third Presbyterian Church, Rochester, N.Y. I have your letter regarding conversations between Mr. Trull and yourself and the cable on this subject. We replied two days ago recommending that either Dr. Adolph or Mr. Corbett be assigned to this church as our remaining representative under the Presbyterian quota. The former of these we have good reason to think will accept our invitation, and a reference in your letter makes us more hopeful than we had dared to be before regarding the latter. As I wrote you before, we should like one of these men provided by the Board and the other, if we secure them both, on our university budget. The Rochester church will probably find the Corbetts more attractive representatives, and as they are from the same city I should encourage this preference provided of course they accept our invitation.

Ack

Vice President Wu. During my absence in the south, the National Government Ministry of Education in Nanking invited him to be Vice Minister. He refused, but was urged more strongly and finally felt himself under obligation to accept. This is very much to the advantage of Christian education in general over the country, and we ought to rejoice in this larger opportunity for such service. On the other hand, he has become a very useful person to us, I almost feel like saying indispensable. Promptly on my return I had consultation with him and others with the result that the Board of Managers through their Executive Committee declined to accept his resignation, but encouraged an indefinite leave of absence. The General Faculty Executive Committee in approving this action nominated Judge Y.K. Kuo as Acting Vice President, thus maintaining continuity of office and avoiding the embarrassment of Mr. Wu keeping this title in his new position which would not only be against the regulations applying to such offices but might involve attack on Christian education as well as against the Ministry. Judge Kuo is a very highly respected member of our faculty and an earnest Christian, although his state of health and heavy class room work require that his acceptance be on a somewhat nominal basis. Our present thought is that Mr. Wu after several months in his new office will resign to become our chancellor. He makes the stipulation that because of increasing age he be allowed to reside in Hangchow for at least the larger part of his time, coming here for special occasions. If the Ministry insist on retaining him, he may consent on condition that they find some way in which he can be our chancellor at the same time. Otherwise, he will

3 5 5 5 4 7 9 0409

sever his connection. This information is to be regarded as quite confidential, for the Trustees only. It would be quite unfortunate if it received any publicity which might reach this country. It gives promise, however, of being the most satisfactory solution of this tangled problem and is the one that I have always preferred. Our shrewd old Vice President has realized that he can accede to our repeated urging with much more prestige for himself as well as for the University after he has held so high a position in the present government.

Very sincerely yours,

(Signed) Ihrighton Stuart

3 5 5 4 7 9

0410

RECEIVED
NOV 15 1978

040

燕京大學

YENCHING UNIVERSITY

PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

November 1, 1928.

Mr. Olin D. Wannamaker,
Office of Yenching University,
150 Fifth Avenue,
New York City.

My dear Olin:

I am sending you ten copies of the "Annual" gotten up by our students last year. I am also sending copies to the Kurries of Philadelphia and Mrs. MacLean. I suggest that a copy be sent to the Boyds. You will think of others who might enjoy this first attempt of our students.

I have written Dr. Vincent and Garside regarding our attitude as to the return of the Vincents to Yenching. We could not provide for them out of University funds, and wish the present vacancy in the Presbyterian reduced quota to be filled by either Adolph or Corbett, but if the Board were willing to increase its quota to five I feel reasonably confident that by Vincent's efforts special support could be secured in some church or group of churches where he is known and that her family would still further contribute toward such a project with the result that the net cost to the Board would be very little, if anything. Under such conditions we should be very glad to have them come back to us. You will doubtless confer with the Trustees and the Presbyterian Secretaries as to such a possibility. In the meantime I am taking up the matter with the local Mission.

Very sincerely yours,

J. Leighton Stuart

ANSWER

YENCHING

del. 7/4/36

Yenching University

November 2, 1928

Dr. J. Leighton Stuart,
Yenching University,
Peking, China.

My dear Dr.Stuart:

We enclose minutes of the following recent meetings:-

Executive	Committee,	October	16th
Campaign	"	"	16th
Finance	"	"	16th

I will refer to such actions as seem to require comment.

MINUTES OFTHE EXECUTIVE COMMITTYY

Presbyterian Board's Vacancyonn the Staff. I am communicating to Mr.and Mrs.Corbett action E-2361. During the last few months a number of the friends and staff of Yenching have been mentioning the possibility of Mr.and Mrs.Corbett's return to China. I believe that several have talked with them about the matter. In a recent letter Dr.Porter intimated that for us to put much pressure on them to return to China just now would probably be distressing to them because he feels that they are still kept in America by the personal problms and obligations which necessitated their resignation from the University several years ago. I am reluctant, therefore, to press the matter as vigorously as I would like to. For the present I will convey the action of the Executive Committee to them in as cordial and sympathetic a manner as I can and await their response before doing anything further.

The Executive Committee also gave consideration to the proposal that an invitation be extended to Dr.Adolph to join the Department of Chemistry. The Committee was reluctant to extend such an invitation formally until Dr.Adolph has given a final decision as to his return to Shantung Christian University. His relationship with Shantung just now seems to be one of watchful waiting. He tendered his resignation early in the spring of 1928 as you probably know, but this resignation was not accepted by either the Field Board or the Board of Governors. Both of these governing bodies passed motions strongly urging him to reconsider the matter. The Presbyterian Board took similar action, and a number of Dr. Adolph's friends, both in China and here in America, have either written or talked with him personally, telling of the great need for him in Tsinan, and urging his return. Dr.Adolph has been rather non-committal during the last

3 5 5 5 5 4 7 9 0 4 1 3

few months but has intimated that, if at the beginning of 1929 he is convinced there is real need for him at Cheeloo, he will once more consider the question of whether he should return to the work there. While the Executive Committee, therefore, felt it unwise to take any official action I am informally communicating to Dr.Adolph the request that has come from Yenching because I am anxious that he have all these factors before him in making a decision. I feel that he is far to valuable a man to lose from mission work in China. While I believe that if he returns to China he would probably pgefer to return to his old position at Cheeloo, yet if he feels that he could render a larger service at Yenching he might be persuaded to go there, and we would all be happy to see him make such a change. I will write him further on the matter as soon as I hear from Dr.Adolph.

Status of Mr.J.M.Gibb. Several inquiries have come from the field recently as to the present status and plans of Mr.Gibb. At the present time his support is being provided by the Methodist Board pending his satisfactory readjustment in this country. I note Mr.Gibb is quite anxious to get back to China in some capacity for about ten days ago he made several inquiries as to the possibility of his finding some position in connection with some engineering operations now being planned by the China Famine Relief Commission or by China's governmental agencies. He was in New York about a week ago and dropped in at the office for a moment but unfortunately I was at luncheon at the time and failed to see him.

Support of Dr.Stanley D. Wilson. You will note the action of the Executive Committee on this subject (E-2362). On about the middle of August I sent you a copy of the letter of Mr.Belcher (dated August 13, 1928) referred to by this action. I presume that we shall shortly be having some comment from the field on the matter of apportioning the approaching furlough travel of Dr.and Mrs.Wilson.

Revised seal for Corporation. As you know the present seal of the University is simply a stock design which was adopted some time ago for purely utilitarian motives. I enclose a specimen of the seal as it now exists. The new design we are having prepared pending the adoption of a permanent seal will be just the same as this specimen excepting with the new title of the corporation substituted. I think we all feel, however, that Yenching University ought to have a more distinctive and artistic seal. We would be glad to have your suggestions as to the best way to proceed. Two possibilities occur to us:- (1) that we ask the field to undertake the preparation of a suitable design for such a seal; (2) that we get someone now in America who is closely in touch with Yenching and has the necessary artistic ability to submit designs for approval both by the field and the Board of Trustees. I am not dure who of the Yenching staff members in this country would be the ones to turn to. Possibly Dr.Porter may combine talent along these lines with his thorough familiarity with things Chinese as well as Yenching affairs. I feel though that if you have anyone on the field who has a knack for this type of designing, the design for the seal could better be prepared there. We would be glad to have your comments.

MINUTES OF CAMPAIGN COMMITTEE

Summary of Campaign Receipts. You will be interested in the summary of total cash pledges as appended to these minutes. You will also note that since July 3rd the actual cash received on the campaign is

0414

$20,939.00. These cash contributions have been distributed as indicated.

MINUTES OF FINANCE COMMITTEE

Capital Reserve Fund. You will be interested in the procedure suggested for handling this fund. It is probable that certain changes will be made in the proposed regulations for handling the fund as shown in Document "A". My own feeling has been that interest on the fund, once it has been established, should be credited toward the current budget of the University, but I am not sure what decision the Committee will finally make on that point. You will note that at the present time the fund is merely a bookkeeping account since the total amount has been loaned to clear off field deficits and campaign deficits. I have already written the field in regard to the matter of the 1925-26 deficit.

Additional Funds for Miscellaneous Construction Bureau Items. You will note that the Committee did not see its way clear at this time to authorize the small items requested by Mr.Hildabrand chiefly for additions and repairs to residences. I have already written Mr.Hildabrand at length on the matter. You know the Finance Committee well enough to understand that they are apt to be conservative on voting to disburse funds which are not yet in sight. I sincerely hope, however, that receipts from the campaign will soon make possible their voting additional amounts for residences and for the repairs to the heating means which now seem to be urgently demanded.

Recommendations of Mr.Place on Heating Insulation. I am writing Mr.Hildabrand at this time in regard to these recommendations.

We are constantly gratified to find the Yenching Trustees taking such a keen interest in the work at the University, and willingly giving a considerable amount of time for meetings and study. Several of our Universities have always been seriously handicapped by the fact that it is difficult to secure either the interest or the time of those who serve on their boards of trustees.

Very cordially yours,

BAG-H

3 5 5 5 5 4 7 9

0415

燕京大學
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

November 2, 1928.

Mr. Olin D. Wannamaker,
Office of Yenching University,
150 Fifth Avenue,
New York City.

My dear Olin:

Mr. Boyd's Gift. I have letters from you dated September 10, 20, 21 and 26. The contents have all been read with eager interest. I am on the whole relieved at the developments in the matter of Mr. and Mrs. William Boyd. The extension of time to January 1st gives further opportunity for securing money that we very much need. I incline to feel that the adjustments with the Women's College faculty out here will be satisfactorily concluded before long, so that the only remaining requirement is that of the additional $75,000.

S.J. Chang. I note your remarks regarding him and the correspondence and can readily understand your annoyance at his failure to reach New York in time for this autumn term. A letter received from him has I understand already been quoted from in a reply to you. This explains his own difficulties. I can also understand your caution as to helping such students rather than having them work for themselves. As to this special case, he had no other thought than to find work in America and as a matter of fact has put himself through earlier years of college here largely by his own efforts. This however, combined with his intense partiotic zeal have led to physical ill health, and to serious derangement of his studies. I have known him since he was a boy and his family, and feel a peculiar interest in him because of these associations as well as because I believe strongly in his unselfishness of purpose and his abilities. In other words, I am treating him as quite an exceptional case and venture to hope that after the kind of experience that I desire for him in America, he ought to come back

to China with a balanced outlook and a range of experience that should make him peculiarly useful. In regard to the budget for his expenses as supplied by you, I would only take exception to one item. Messrs. Ritter and Sailer did agree to underwrite these two Chang boys to the extent of $500, but I do not feel that they should. I should prefer to change this item to an underwriting by myself for S.J. Chang as you have it, with the hope that William Hung can find the money.

Norman Padelford. There has been no reference to this case in your recent letters and I am writing to say that Shuhsi Hsu feels that there should be one westerner in this department. He is willing to budget for about one half of what this young man would cost in the expectation that his father's offer continues. I am still hoping that the Philip Brooks House may be able to arrange to supplement the father's promise and have him as a Harvard representative on our staff. You will, of course, let me know whatever decisions are reached regarding him. I fully understand the importance of having Princeton men and we should work for this. On the other hand, this young man is mentally and in his missionary purpose so unusually qualified that especially in view of the partial assistance to the budget from his father, I hate to lose him.

C.E. Jenney. As the end of the year approaches and we do not have any promise of a field financial representative I wonder if it would not be worth while to ask Jenney to stay on for at least another half year. You and the members of the Finance Committee doubtless have this whole matter in mind so I shall only raise the question. If the Women's College is really to be associated with us in financial promotion it is the more important that we have someone who can be out over the country supplementing the work for which you are taking responsibility.

Princeton-in-Peking. During these busy weeks and especially in view of my recent absence, Burgess has been carrying on correspondence with yourself and others and holding local conferences which included Laura Spelman Rockefeller Memorial matters. I have seen most of this correspondence and have just had an extended conference with Tayler and himself. We are planning another conference of the staff members of the Advisory Committee with Edwards present next week and shall have a formal meeting

of this committee soon after. You can be assured that we are giving full weight to the considerations of which you remind us. In this connection, I wonder if Mr. Merle-Smith is making any headway in securing the endowment from the Hall Estate for visiting-professors. One hundred thousand or even seventy-five thousand ought to be sufficient for the purpose.

I contracted a heavy cold or something worse on this last trip which developed arthritis in my shoulder, and I have been in consultation with the P.U.M.C. with the result that I am going off for a couple of days of rest before filling some engagements at Tientsin next Sunday of rather long standing. The doctor warns me that I ought to take at least one full day off every week or I must face more trouble of the kind I have been having. This letter is, therefore, little more than to attempt to let you know that I am still on the job. Some day I hope to write the longer one that has been in mind for some time. Meanwhile, with best wishes for the last months of the long drawn out campaign,

As ever yours,

(Signed) J. Leighton Stuart

3 5 5 5 4 7 9

0418

November 3, 1928

Dear Leighton:

I must make this letter very concise but I want to give you the news in a nutshell.

The Campaign. The total amount from all sources and for all objectives, both definite and conditional, is about *$647,951.06. The total amount which can be counted toward the objectives mentioned in the prospectus is $447,000. To meet the Boyds' condition we must secure $53,000 more. In other words, since our conference with Mr. and Mrs. Boyd about the middle of September we have secured an additional $21,000 towards the campaign objectives. It is coming extremely slowly. Dr. Jenney has just reported an effort of a good many days in Chicago without a single dollar or a single prospect. He is working in a good many other places. The trip to the west coast was abandoned for the present because it could not be scheduled, after necessary efforts in the East, in such a way as to avoid a wasteful delay during the holiday season on the Pacific coast.

The enclosed copy of my letter to the campaign committee regarding Dr. Jenney is self-explanatory. If he continues his present very earnest effort and shows a reasonable degree of success, I think he may well be invited to the formal opening as I have suggested but of course on the conditions that his term of service would then be projected much beyond the period of one more year.

Nash is working very hard on the journalism project. At the present time we need only about $10,000 to complete that if we count the pledge for a residence for Nash as part of the $50,000. In spite of Dr. Jenney's intimate friendship with Mr. Crawford of the Times and Mr. Crawford's several different promises to bring Jenney and Mr. Ochs together, this has not yet been accomplished. We thought it best to let the matter alone until after election on November 6th. Jenney will then approach Crawford again and insist on a conference with Ochs.

*This includes a verbal pledge of $7,500 by Mr. E. C. Winters for a residence for Nash. This pledge was reported by Mr. Nash but as yet we have no written pledge.

cc copy J. Chas
file "Jenney"
10/30/28

3 5 5 5 4 7 9

0419

The enclosed letter which is being sent to each member of the Board of Trustees is based upon an earnest suggestion by Mr. McBrier. He is the only member of the Board who has continued interested and inquiring about the progress of the campaign.

see letter to Trustees dated Nov. 19?

The special effort in behalf of the School of Applied Economics has been held absolutely at a standstill through the inability of our good friend, Mr. Froelick, to find the necessary time for a very slight revision of the prospectus we drew up months ago. Some of his influential friends desired to modify that statement and he suggested that he would do this to meet their wishes. I have prompted him until I dare not do so again. His last note says that if he does not do so this week I should cancel him as a bad helper. I shall then probably try to get him and Chevalier together add see what we can do. The latter has been most friendly and interested and anxious personally to begin the effort.

My effort to get in touch with Dr. Poling has not succeeded. Mr. Miller says that Dr. Poling is terribly overtaxed. I am to telephone his secretary at the church in a few days to make one more effort. I ought to add that the work of these combined offices is so taxing that I must realize that I can make only the slightest direct personal effort at financial cultivation and solicitation for any one of the three organizations concerned.

Yenching is extremely fortunate to have a man in the field. I am urging the Trustees of Lingnan to follow the example and I have been trying hard to get a young Princeton alumnus to travel on behalf of the Princeton work. Having failed on about the seventh man whom I tried for this recently, I have now taken up the question of finding a senior at Princeton to bind himself for one years effort after graduation.

S. J. Chang arrived on October 29th. I have had two conversations with him. He is being helped by Tewksbury and Wee in his Columbia problem. He will probably attend classes as a visitor during the rest of this semester and register for the second semester. In my second conversation I went into details with him regarding the present Nationalist government in China and the attitude and relationship of Madame Sun toward it. Madame Sun had brought great pressure to bear upon Chang to return to China with her since she has yielded to the urgent invitation of the Nationalists to come back. She will spend some time in Russia establishing closer connection between the Social Democrats in Russia and the ultra-Liberals in China. She has refused all support from the Nationalists and spent instead her own personal fortune. She gave Chang a certain amount of money and advised him to travel first class to avoid possible trouble with the immigration authorities here. Chang tells me that, if the University should see fit to undertake to provide for him for two years or more in America so that he could get a thorough training and get his degree (he said Ph. D. or LL.D.), he

Madame Sun

0420

would then feel disposed to bind himself to return to the services of the University. In case, however, the University provides for him for only one year, he does not care about a degree but prefers to become acquainted with political problems in America and return to the services of the government in China. We have in sight only about three-fifths of the money required for each of the Chang students. Dr. Jenney has been tyying to secure additional pledges but has not succeeded. We shall do our utmost. We shall have to call upon Ritter and Sailer for their definite pledges but I certainly hope that we shall never have to ask them to pay more than they expected to pay. I feel sure we need not call upon them for that part of the budget which they underwrote but did not expect to pay personally.

Formal Opening. Mr. McBrier has taken great interest in his work as a special committee for this. He is now sending out invitation letters to 150 persons who have contributed $1000 or more each to Yenching. I am recommending that a similar letter may well be sent to everyone who has given $500 or more.

Third Presbyterian Church of Rochester. We may have to cable you again regarding the $1500 that comes through the Presbyterian Board from the Third Church of Rochester. When Mr. Garside cabled before we felt that, in view of a certain nervousness on the part of Dr. Gillies and his desire that some individual professor be named, we had better ask the church temporarily to allow its assignment to a Chinese professor until we could name a Presbyterian America. Your reply to Mr. Garside naming Corbett or Adolph does not help us since we do not know yet whether either of these will go to Peking. Pending a decision by some American we may be forced to suggest that you name a Chinese professor.

Leonard Hsu. I appreciate your taking up with the Faculty Council the question of a division of Leonard Hsu's budget. I am sure you understand that I was hesitant even to mention that. Unfortunately, the Princeton work this year is less promising financially than it has been at any time since I took charge of it. I was afraid our Executive Committee might be seriously depressed at the close of the year and that the result of this would be bad for Yenching. I am sure the very generous action of the University in taking on one-half of Dr. Hsu's budget will make a fine impression on our committee. I will ask the committee to renew its special appropriation of $250 gold as a medical grant for Mrs. Hsu for 1929.

E. P. Davis. Chevalier spoke to me recently about Mr. Davis hoping that he had seen Yenching. I am glad that you wrote Mr. Chevalier and I am sure that he will do all that he can with Mr. Davis. I hope to meet him personally. His show "The Ladder" has at last closed its run which was largely financed by him.

H.K. Murphy. Mr. Murphy has accepted appointment by the Nationalist government, together with Mr. Goodrich, to plan the new Nanking and the port development at Canton. He sails shortly after

0421

November 15th. No doubt you will be able to discuss with him in person the question of a proper location for the School of Education. I have held off from taking up this matter with Mr. Eldridge because he has been ill for a long time. He is now back at his office.

Hoping that I may be able to cable you before Christmas thay the campaign has been successfully closed, and with every good Christmas wish, I remain

Sincerely,

Dr. J. Leighton Stuart
Yenching University
Peking, China

ODW:BB

3 5 5 5 4 7 9

0422

TRANSFER
Loan Coll. Office
12-31-28

[*From "The Chinese Recorder," October, 1928.*]

YENCHING

The Crisis in Christian Higher Education

J. LEIGHTON STUART

RECENT happenings in China have had serious consequences for Christian schools. They are at present perhaps the feature of Christian effort in the country most vigorously discussed and most attentively observed both in China and abroad. Especially is this true of the colleges and universities. They have been singled out for hostile criticism and legislative restrictions in anti-Christian agitations and are being attacked by some even of their fellow Christian workers as disloyal to evangelical truth and an hindrance to the cause of pure religion. Between these two extremes there are questionings and complaints, anxieties and forebodings, whether among sympathetic friends and supporters, their own students and alumni, or the Chinese and foreign public. By western residents in China they are bitterly denounced as chiefly responsible for recent disorders and as hot beds of Bolshevism which is a convenient term for all movements that tend to disturb the established order, just as more than one of them has been instanced in the inflammatory propaganda of the Communist Party as among the institutions that must by all means be destroyed. Their plants being among the most conspicuous and commodious in the centres of Nationalist advance have, when occupied or damaged, led to misgivings as to the wisdom of such expensive forms of educational work. The demand from public opinion and every governing group that Christian schools be registered and the requirement that there be no compulsory attendance on religious worship or required religious courses in the curriculum have forced some of them into an embarrassing dilemma and involved them all in criticism from one or another point-of-view according to the solution arrived at in each case. Less obvious but none the less real grounds of dissatisfaction are found in the inability to provide vocational training that gives economic relief to students and their families or that has social or religious benefit to the nation; the inadequate library, laboratory and other equipment in comparison with government and other private schools or standards accepted in other countries; the inferior quality of Chinese teaching when the nationalistic impulse has revived interest in their cultural heritage, and the lack of resources for strengthening the Chinese personnel on the staff; the controversial issues involved in teaching according to accepted modern scientific methods and results while in harmony with religious faith; the failure to supply in larger numbers and of finer quality trained workers or active laymen to the organized Christian churches.

0423

Some of these weaknesses of the Christian Colleges are due to historical causes. They were founded when western denominational divisions were taken for granted, when communication was difficult and geographical distances seemed great, when requirements were simple and however low the standards other colleges were few and feeble if they existed at all. It was therefore natural that separate institutions grew up unrelated and that each yielded to local ambitions for an expansion increasingly costly and difficult to maintain. The enrollment was small, the personal influence of missionary teachers powerful, and the output could be largely absorbed into professional Christian service. Under treaty rights each institution could develop and make claims for itself untrammeled save for the mission or groups of missions whose control was primarily asserted in the interest of a foreign conceived and financed evangelistic propaganda rather than in that of academic excellence. This entire situation has now been rather suddenly and radically altered, although the tendencies have been felt for some time even when the pressure of more immediate duties or a false sense of security has led to neglect of needed reforms. Few if any intelligent Chinese Christians are interested any longer in maintaining separate colleges because of western ecclesiastical differences and as a matter of fact all of the larger bodies are themselves already committed to union movements. Chinese students now travel with slight hesitation from one part of the country to any other which offers the educational advantages they seek. The growth of strong Chinese institutions together with a realization of their enormous potential resources and of the higher standards demanded of any college or university claiming the name, have combined to awaken the Christian institutions to the necessity for improvement in their equipment and curriculum. It has become essential that provision be made for high-grade Chinese teachers in steadily increasing proportions, and that the policy of the institutions be approved by Chinese public opinion. New currents of thought, the nationalistic self-consciousness and the wide-spread disruption of the former economic basis for direct Christian service are all responsible for reducing the number of students who leave the colleges but stay in the service of the churches, and the two former of these factors have reduced the religious effectiveness of the colleges as appraised by conventional tests of missionary success.

One advantage in the swirl of recent events is that the colleges are being forced to clarify for themselves their policy and purpose. Are they to continue as undetachable parts of a foreign promoted mechanism which is from its very nature temporary and the control of which is largely dictated in mission board rooms abroad? Or are they to be gradually bequeathed to similar ecclesiastical bodies in China, and if so does this assume the continuance of western denomina-

3 5 5 5 4 7 9

0424

tions or even unions of these in a structurally analogous church or churches of China of which these colleges are functional agencies, to be supported by contributions of Chinese Christians? Or should they win for themselves an established place in Chinese life as private institutions, Christian in atmosphere and influence but not ecclesiastically controlled, and if so what will be their basis of support and what the assurance of their continuing religious effectiveness? These are searching questions and the present is a crisis for the colleges in that they must declare themselves in answer to clamant pressure from within and without. Among the problems involved are the following.

Financial. It cannot be too emphatically urged that the operation of a modern college in China will become increasingly costly, and that any institution that bears the name of Christ should justify its title by being thoroughly good of its kind. Mediocre teachers, poorly stocked book-shelves, pretentious lists of subjects that cannot win the respect of students, vaguely cultural courses that fail to fit students for socially significant careers or for their own economic needs, are a discredit to the Christian cause. Mission boards can scarcely increase their annual appropriations and will perhaps decrease these as not a few are beginning to do, whereas at best their help is chiefly in the form of a foreign personnel. On the other hand, endowments are extremely difficult to secure and tend to weaken the organic ecclesiastical relationships with consequent secularization. Funds in any substantial amounts from Chinese Christian sources are not to be expected for a long time and if sought from other sources may endanger the ecclesiastical if not the religious character of the institution. The chief present source of support must be in the United States and conditions in that country make any large financial appeals extremely unpromising entirely apart from all the present objections to giving money for enterprises in China.

National. It is now absolutely certain that the people of China and whatever government may be in power intend that Christian schools become registered. This determination is shared by the overwhelming majority of Christian Chinese, especially those connected with them. The reorganization of the Board of Managers when necessary to secure a majority of Chinese and the appointment of Chinese executive heads has already proven a blessing in disguise. But the insistence on the voluntary character of religious exercises is causing pronounced difference of views. Some institutions had already decided on purely religious grounds that such a policy was the wiser one. Others, however, have been required by their supporting constituencies to stand for the administrative enforcement of chapel attendance and classes on religion. Whatever western mission board secretaries or educators may argue

3 5 5 5 4 7 9 0425

about educational principles or the right of religious freedom, the issue is at present not so much educational or religious as nationalistic. The Chinese people have both the right and the might to decide the type of schools foreigners are to be allowed to conduct on Chinese soil, and it would seem that the only alternatives ethically defensible and actually feasible are either to comply with the regulations or to close the schools. It may, however, be of encouragement to note the results of a questionnaire sent by a Chinese advisory committee to which forty persons, chiefly college executives, replied. The factors determining the Christian character of the institution were listed in order of importance. The curriculum courses were last in the list with only two votes, and chapel was not even mentioned. Evidently therefore the experience in China would indicate that Christian influence is not as dependent on regimentation by administrative authority as is supposed by some of its western advocates. The anti-Christian objections are very largely due to racial or economic relationships or theological contentions rather than to the real essentials of the religion of Jesus and are therefore to be classed under this heading and from the same standpoint avoided.

Administrative. It is now generally agreed among those connected with the colleges that they are too many in number for available Christian resources in the West to maintain worthily, to say nothing of the Chinese Church of the not too distant future; that the emphasis has been upon continuing and expanding those that happen now to exist rather than—as should be the case—sacrificing extensiveness of effort to quality and efficiency; and that to accomplish the fullest and finest total result the colleges should be and indeed must be correlated so as to achieve a comprehensive, unified program with no needless duplication but with thorough-going cooperation in all respects. This has been argued for ever since the time of the Educational Commission six years ago and is more or less accepted in principle. But the concrete applications have been difficult, not merely on even mainly because of the desires of college executives and their faculties but chiefly because of the constituencies behind them—alumni, missions, boards of control, supporting bodies—and the complicated process for effecting changes.

Religious. The colleges must continue under new conditions and by appropriate methods to be dynamically and aggressively Christian. They must continue to train students for Christian service as these can be utilized and to inspire as far as possible all their students with the spirit of such service whatever careers they enter. They must make it unmistakably clear that there is no essential conflict between modern knowledge in any field of inquiry and Christian experience, nor between wholehearted patriotism and loyalty to Jesus Christ. Despite the fact

3 5 5 5 4 7 9

0426

that the proportion of students from Christian homes or middle schools may decrease and that enforced exposure to Christian teaching or emotional appeals will be no longer permissible, they must find even better ways of exerting religious influence. They must commend Christianity in terms that interest and win approbation from the Chinese people of to-day, and are demonstrations of corporate Christian living. They must develop in the Chinese faculty, who will increasingly be in control, whatever is the Chinese equivalent for western missionary zeal, and thus build up a tradition without which their permanent Christian character is doomed. All this must be achieved through spiritual and personal forces as against the administrative controls which have been so largely relied on in the past. It is a tremendous challenge to venturesome faith in the abiding realities of human need and the sufficiency of Jesus Christ to meet such need.

This is in brief the background with which the Council of Higher Education met for a week in July of this year and considered the recommendations of a Chinese Advisory Committee which had been meeting for a month previous. The Shanghai heat was intense and the sessions very strenuous. Any attempt to solve the problem simply by a joint financial campaign in America to enable each institution to do what it desired was felt to be as futile as undesirable. Finally a detailed program was worked out and agreed to by those present practically without dissent. Notably in two features it contained more cause for encouragement than all the difficulties described above can dispel.

(1) *A new attitude.* There was a determination to treat the problems as a common issue and to find a solution which would enable us to work together in a program we can all endorse. If approved by the constituent bodies our distribution will become functional and regional as against the accidental unrelated way in which each college has hitherto developed.

(2) *Chinese leadership.* The most distinctive feature of this Council meeting was the presence of the splendid young Chinese presidents of a number of institutions. It was chiefly their advocacy of the reforms proposed that secured their adoption. They were an earnest of the truly Chinese but no less truly Christian future before these institutions.

Because of these two factors the problems financial, nationalistic and religious, real and acute though they be, can be confidently faced. Meanwhile we who are attempting to do so bespeak the sympathetic understanding and support in all practical forms of all those who desire with us to see these institutions fulfil their highest purpose.

RECEIVED
UNIVERSITIES
DEC 10 1928
LIBRARY

3 5 5 5 5 4 7 9

0428

J. L. Stuart

燕京大學

YENCHING UNIVERSITY

PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

November 9, 1928.

Mr. O.D. Wannamaker,
Office of Yenching University,
150 Fifth Avenue,
New York City.

My dear Olin:

Your letters and inclosures of October 6 were full of interesting and hopeful items. I am especially glad to know of the definite pledge from Mr. Ludington to whom I have written a personal letter of appreciation. I am also glad that Jenney got in touch with Mr. Moses where I failed to gain access. If the original plan of which Mr. Boyd told me can be made effective to the point of getting a number of Methodist laymen each to contribute a certain percentage of the one hundred thousand dollars which that Board still owes us, it would do a lot to clear off outstanding obligations especially on our capital investments which give us such constant anxiety. I have also asked Mr. Armstrong to act on your suggestion of replying to the secretary of the Presbyterian Board of Trustees.

Jenkins Dormitory. A photograph of this was recently sent to the office. I hope that already it has been passed on to her. Of course, duplicates can be sent from this office if wanted.

Formal Opening. You are doubtless going ahead with plans for securing an American delegation without waiting for further details from here. I have been so crowded with other matters that we have done practically nothing as yet in this respect but are getting to it in the near future. However, the general idea can be exploited in America without waiting for such detailed arrangements from here. The ~~approximate~~ date is definitely fixed, September 27, and we should like visitors to plan to be in Peiping for about a week. There will be formal

Friday, Sept. 27 - Arrival
Saturday, 28 - Visit grounds, reception to get acquainted &c
Sunday, 29 - Religious dedicatory services
Monday, 30 - Alumni Day, Lectures, Pageants
Tuesday, Oct. 1 - A.M. Formal Opening,

0429

exercises, visits to near-by places of interest, social functions, pageants or other exhibits by students, etc.

J.C. Penney Foundation. Since returning to China this time I have been increasingly conscious of the importance of a special officer, almost necessarily a Chinese, who could take charge of vocational guidance for our students with attention to self-help possibilities during their student days and employment after graduation, With the chaotic conditions that must inevitably follow upon the recent revolution the problem of finding employment is an acute one, while at the same time, qualified persons are being sought and will be in increasing numbers for the many constructive measures that will be undertaken by the government and other agencies. Wise attention to this problem would be one of the most Christian forms of service to our students, and would help largely to make effective all the education that we are giving them. We are considering one or two of our own recent graduates who if given technical training in America in some form of personnel technique or vocational guidance might come back as well qualified for this function. If this Foundation could be induced to guarantee the costs of such training and the maintenance of such an officer or bureau, it would be a most valuable utilization of all the rest we are doing. Needless to say, our present resources scarcely permit our taking on such additional expense important as we feel it to be. Twenty-five hundred to three thousand dollars gold, guaranteed over a period of years would amply provide for this feature. Or, if necessary, a still smaller figure would enable us to do something effective, even though not rounding out the plan as conceived.

F.H. Cone. I am sending you a copy of a letter received from him together with my reply. If you approve of this will you mail the letter to him. My thought is that by using undesignated money in the place of this five hundred dollars, there is no change in the actual resources of the University, but these friends are made more contented. If this is not approved by yourself or others who have to act, and if there seems any possibility of relieving me of the underwriting for this same amount which I promised in my last letter on the subject, I am willing to put this sum into S.J. Chang's education as a last resort.

3 5 5 5 4 7 9 0430

My trip to the U.S.A. Burgess wishes to spend March at Pomona and would like to have the campaign for Princeton-in-Peking endowment begin about April 1st. He suggests that we plan it on that basis. If so, I should like to be freed by the middle of May at the latest to start back to China and be here for Commencement. Under present conditions it is rather important that I be on hand for that occasion. But even more is it desirable that I be here through the summer as we shall probably make our first attempt at a regular Summer School. The The Association of Christian Higher Education meets here in August and preparations for the Formal Opening will require much attention. If you decide to call me to America for this purpose it might be well for me to plan to be in New York two or three weeks in advance to attend to other University interests, and by starting the campaign from the east and working across the continent I could finish up just before sailing. In this event you will doubtless want to prepare for other engagements or financial openings to occupy those first two or three weeks. I especially have in mind Mr. E.P. Davis through Mr. Chevalier, and other large potential givers with whom we already have some form of contact. I should have time for a conference at Harvard, and with the head people of the Far Eastern Division of the Rockefeller Foundation to whom we shall be applying for some kind of renewal of the five year grant which expires next year. When your decision is reached regarding my trip it might be well to cable.

Very sincerely yours,

J. Leighton Stuart

It might be well to stop off a week at Honolulu, especially if William Hung & his wife help to prepare the way. I should then travel that far with Burgess but stay on a week.

0431

November 9, 1928

Dear Leighton:

There are really so many things I ought to write but I shall pick out only a few of the most important items while I have the generous help of Mrs. Britton in getting this letter off.

I am enclosing a memorandum which I worked out for yourself and Mr. Wannamaker who has just started this morning for Missouri without my having a chance to see him again. All I need to add to this memorandum is that we should strive in many ways to keep the interest of Mrs. MacLean and Mr. Eldridge constantly warm. They have offered to me the hospitality of their home whenever I come down to New York and I think that I can do a little by accepting this each time. You may be interested to know that they are also interested in David Yu and in Herman Liu. The latter had recently written them about projects for a new library at Shanghai College. I noticed a sum of $10,000 had been mentioned in a letter. Of course, I refrained from inquiring any further into the concrete extent of their interest but I do not think their interest in the "Y" or in Shanghai is to any degree comparable to their interest in us.

I have seen S. J. Chang and find that he is already attending classes at Columbia although without credit. I shall try to take him up to see Mr. Eldridge and Mrs. MacLean this afternoon. I have told them something about the boy and they seem to be quite interested. I have not been able to get hold of Mr. Cone but on another trip I think I shall be able to manage seeing him and also have S. J. Chang meet him.

W. L. Chang is very well settled at Harvard. Both Professor Carver and Professor Black have taken great interest in the boy and they will do their best to put him in touch with the best side of the rural life of America. President Butterfield has also manifested an interest in helping him on the side. He is living very economically in Cambridge, I think probably more economically than any of the other boys I know. I think I can find leads to raise the balance of the money required for both of these Changs for the year, although if there is a definite contribution by Dr. Sharman it would help a long way. Please let me know what has been the result of my letter.

0432

I wonder if you have not forgotten our conversation on the boat regarding the desirability of my calling on Mrs. Blaine of Chicago. I have been waiting for your letter of introduction. Mr. Wannamaker agrees with me in thinking that a letter of introduction from you would give me the best access. During the last month I have had several calls to speak west of Chicago. I have turned them all down because I wanted to be in position to combine some of the worthwhile projects of the University with my speaking engagements. I have asked Mr. Wannamaker when he sends a cable to you to incorporate some such phrase as "letter introducing Hung to Blaine". I think that will help to remind you. I have just accepted an invitation of the Foreign Policy Association of St. Paul to speak on Manchuria. They have asked a Japanese to speak and they want the Chinese side also. Although I do not like to make the long trip, I feel it my duty as a citizen to present the Chinese side in the matter.

I have seen Dr. and Mrs. Vincent frequently. They are beginning to think of returning to China again. Both Lucius and myself are of the opinion that, with Mrs. Vincent's general helpfulness and with Howell's ingenious ability at practical application of various phases of engineering, they are really very desirable members of the community. I have taken the liberty of writing a personal letter to the Presbyterian Board suggesting that, if opportunity permits, it would be a fine contribution to have the Vincents reappointed to Yenching. Just the exact nature of their work at Yenching would be difficult to phrase but we think some such work as will bring the scientific results of university education to practical application and use by the common people would be the nature of the work in which Dr. Vincent would be most interested. Some sort of university extension - in lectures, by contacts and experiments - and general promotion would be the general line of things. I think an action by the faculty and a request from you to the Presbyterian Board would be the formal step to take. I think the Vincents will be ready to go to China after another year in this country.

The work of the Harvard-Yenching Institute is progressing slowly. I think we will soon have more conferences on the plans for next year. They have treated me with very fine courtesy and have given me many facilities. I meet regularly with the faculty of the Department of History and enjoy the fellowship with them very much.

I have talked over with Lucius and also with Dean Chase the project of starting an archaeological expedition next year and of engaging Mr. Chiu to start the preparatory investigation. Both of them think well of the idea. I also ventured the suggestion that we might try to get Dean Chase to come out to China in connection with this archaeological work. I do not know whether this will be possible but I believe it is worthwhile thinking about. I would suggest that you talk the matter over with our committee and then it might be well to cable your decision to this country for official authorization. Since in the

0433

budget there is a sum of money given this year for the historical museum and since that money will not be given to the historical museum this year, I think we might possibly get Mr. Chiu's salary out of that sum. I understand that at a recent meeting of the Trustees, Hsu Ti-shan's anthropological expedition project was approved. Please ask Mr. Hsu to write me something of the results of this expedition and of the continued program, if any, so that I may be conversant in the matter with the other members here.

I am enclosing also two memoranda on the University library and the Harvard-Yenching library. I need not comment any more on them here.

With affectionate regards,

Wm. Hung

Dr. J. Leighton Stuart
Yenching University
Peking, China

WH:BB

0434

Six hundred and fifty-five
Park Avenue

October 27 1928

Well my dear friend;

Just at present you can thank your lucky stars that yout not in New York. I am that mad at the China situation I don't know what to do. Mr. Russel brought that man Wallace to see me then they promptly had a dinner and never asked me to it. Now my story is that is it a rude thing to do. The idea, you wouldn't hurt my feelings like that. I expect you to come back from you'r beloved China because of it. But as we often have said to each other,"They'll feel sorry".

0435

Thanks so much for your kind letter
I miss you very much and wish you were
back here.

Now I'm going to worry you about myself
I have developed a very acute angina. So
I'm frightening everybody that cares for
me to pieces. This week has been
exceptionally hard one with pain. Dr. Brown
thinks its very much increased and the
worries which I shall always have do not
lighten matters. For the moment, Babs babys
and the young woman that cares for them
and her lieing about me, so I have not
seen them for some time. As a matter of
fact, what she said with her life with

3 5 5 5 4 7 9

0436

Francis Geer she couldnt help but lie.

My trouble is, you see, as far as the China situation is and I know that there are others that feel the same as I do. We have no way of keeping in touch. You keep me in touch with your point of view as much as any. But after all we don't know how sufficient it is. They never have any meetings, why I don't know. I think I hear more from Columbia University than I do from any of the orginization.

I must close but will write you again soon.

Always with deep affection your friend,

Helen Hartley Jenkins.

HHJ/RFS

3 5 5 5 4 7 9

0437

CONFIDENTIAL

November 9, 1928

Memorandum to President Stuart and Mr. Wannamaker

I had two hours conversation with Mr. Eldridge yesterday afternoon (Nov. 8). Mr. Eldridge first opened the subject of the School of Education at Yenching. He called it "Teachers' College". He inquired whether the estimates made last spring would still stand and whether there had been some new estimates made. I gave him a copy of the program made by the Department of Education in August of this year which called for a capital endowment of $450,000 together with estimates of current expenses distributed over several yeqrs. Mr. Eldridge was very much interested in this and he said he would make a thorough study of it.

Mr. Eldridge had the idea that just as soon as he can get to it he will get Mrs. MacLean to give $200,000 toward the needs of the school and then he thought that he could get Mr. George Barber and Mr. Sidney Gamble to help raise the balance. He felt that he ought to have entered upon this project before now but was prevented by the illness which he experienced this last summer and which has caused him to go rather slowly on most things.

I ventured a suggestion that it would probably be better to have Mrs. MacLean endow the whole amount and make it $500,000 in round figures and to give the school a special name, either "MacLean" or "Mott". Mr. Eldridge thought that it was not so wise to give personal names to projects as memorials. I told him that I felt that a name attached to a project might perpetuate the memory of some great ideal which inspired the donation and which would continue to inspire many generations to come. The idea struck him quite forcibly and he thought it would not be at all difficult to get Mrs. MacLean to give the whole amount although he thought it probably would take three years to have the whole amount handed over. Then I suggested that, as an encouragement to the fine efforts of Professor Galt, it might be well for him to work it so that the preliminary needs and the budget of the first year could be met and to leave the permanent endowment to be worked out as soon as he thinks appropriate.

I do not know whether or not I have blundered in not trying to encourage him in his idea of getting Mr. Barber and Mr. Gamble to help in raising the money. My own judgment is that Mrs. MacLean is quite capable of giving the whole thing and that she is sufficiently interested in Yenching to do so. I feel also that the interest of Mr. Barber and Mr. Gamble may well be conserved for many other projects of the University. I did not mention this to Mr. Eldridge but worked rather on the idea of a "MacLean" or "Mott" School of Education.

I am thoroughly confident that Mr. Eldridge is thoroughly "sold" on the proposition. We do not need ever to urge him at all, but such friendly contacts as we can make frequently will help to remind him of his own wishes in the matter. Otherwise, being a busy man and having many other projects on hand, the matter might be slightly delayed.

They have treated me with surpassing hospitality and I have discovered in them a very lovable religious outlook and a general policy of helpfulness.

William Hung

WH:BB

0438

燕京大學

YENCHING UNIVERSITY

PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

November 13, 1928.

YENCHING

Mr. B.A. Garside,
150 Fifth Avenue,
New York City.

My dear Mr. Garside:

H.S. Vincent. In reply to your inquiry regarding the Vincents in case they wish to return to Yenching, I should say that we would be very glad to have them, but could not provide their salary out of our general budget. It may be that they will feel themselves able to come out at their own charged in which case they would, of course, be heartily welcomed. Or, the Presbyterian Board might be induced in view of old associations with this couple and their relatives to increase the present reduced quota of five. In either case the only claim upon us would be the release of the house formerly occupied by them. It might be well to cable if any decision of a positive nature is reached in this matter.

Pensions, etc. I have repeatedly raised the question with Eric North of some kind of scale for our foreign staff in the matter of old age pensions, insurance and other protective arrangements. He has more or less accepted responsibility, but because of pressure of other duties has allowed it to be postponed. Some of our foreign teachers are getting rather restive on this matter and I have been promising that the Trustees would soon work out some kind of a plan. I hope you can see to it that the matter is not postponed much longer.

Very sincerely yours,

J. Leighton Stuart

Your letter re Mrs. Shattuck just to hand. We need precisely this type of man, but should not put him under a Board. Am writing Wanamaker regarding special support. Meanwhile keep in touch with him to come out next autumn.

0439

RECEIVED
UNIVERSITIES
DEC 12 1958
JOINT OFFICE

0440

COPY

November 14, 1928.

Mr. Frederick H. Cone,
181 Front Street,
New York City.

My dear Mr. Cone:

Your letter of October 5 came duly to hand. I am very glad that you wrote so frankly and feel very strongly that the preference of Mrs. Cone and yourself must be respected. I am, therefore, sending this letter through our New York Office with the request that this gift be credited to the present building program of the Univeristy, and I am asking the help of Mr. Wannamaker to care for the needs of the Chinese student in question through some other process. I am so deeply interested both in the material plant and in the human beings who study here that I scarcely know where my own preferences pull strongest. It is all part of a project which in idealism and in the actual encouragements which more and more are coming into realization challenge the utmost that anyone connected with it has to give. I feel confident that we are now safely through the period of revolutionary disturbances, and that we can go ahead with the goodwill of responsible Chinese leaders, and the general public. Even more do we have the loyal support of our own students and immediate constituency. I have never known a finer spirit than seems to prevail among our Chinese teachers and students this new session.

With cordial regards to Mrs. Cone and renewed appreciation for this generous share in our task,

Very sincerely yours,

J. Leighton Stuart (signed)

the copy from which I sent to Mr. Cone.

0441

TRANSFER

YENCHING

Peking University

November 15,
1928

Dr. J. Leighton Stuart
Yenching University,
Peking, China.

My dear Dr. Stuart,

I find that there are one or two items in your letter of September 14th which I have not finally cleared.

EQUIPMENT FOR DEPARTMENT OF PSYCHOLOGY

A few days ago we sent Dr. Galt a formal authorization to draw on us for gold $1000. for equipment for the Department of Psychology. This is the amount of a special fund received through the efforts of Dr. Lew which we have been holding on our books.

LIBRARY BUILDING

We note that at the time you wrote plans were going forward for exterior painting of the library building, which it was estimated would cost about Mex. $1300. According to the latest financial statement from the Construction Bureau there should be a sufficient balance available in the Field for this exterior painting and also for certain interior needs of which we have been informed through correspondence from Mr. Hildebrand and through the minutes of the Grounds and Building Committee. We have not, therefore brought formally to the attention of the Finance Committee any request for approval of additional expenditure beyond the gold $53,700. already disbursed to Peking for the library building. We hope that if additional expenditures are going to be necessary it will be possible for the Field to send us a rather full statement, as to the purpose for which such expenditures are required and the total amount needed, to finally complete the building , far enough in advance when these funds will be required so that the committee can get a clear picture of the need and can take some intelligent action. I think you know that the Finance Committee is always very reluctant to authorize any expenditure beyond the funds in hand unless they have a strong conviction as to the urgent need for these expenditures, and also have a clear picture as to just what the expenditure will accomplish.

0442

During recent months I have, in several instances, been disappointed to find the committee unwilling to approve special requests for building funds that have come to us from the Field. I have in practically every case that their decision has been influenced by the fact that we did not really have adequate infomation to lay before them as to just what the fund required would accomplish on the various buildings involved and the probability that further special expenditures might be asked for in the near future.

We have not gone forward very far in the matters of additional land requirements of the university, because we have been waiting a full statement of your land needs after you have had time to study the letters Dr. Luce and I wrote in connection with Mr. Carl Hamilton's ~~gift~~ of $15,000. I know Dr. Luce feels very strongly that if we have concrete and clear cut case to present to Mr. Hamilton, it may be possible to interest him much further in the land needs of the university than he has already gone at present.

I am attaching a copy of a letter we have just written to Dr. Galt on the subject of Harvard-Yenching Institute funds. We will await further word from you as to the amounts and dates of your future needs this year for these funds.

We have received your letter of October 3rd at this time and will comment only on one subject discussed therein - the McBrier endowment fund.

At Mr. McBrier's direction, we have within the last few days advised Dr. Galt to draw on us, as you may instruct, for Mexican $1000, to provide assistance for the expense of the publication "Truth and Life". I attach hereto a copy of this authorization.

Yesterday morning Mr. McBrier talked to me at some length as to his ideas for the use of the McBrier Endowment Fund. He seems to be vigorously opposed to the idea of having the income from this fund used for the support of the present staff members in the Bible Dept., thus freeing for other uses the funds now being used for their support. You have talked with Mr. McBrier about this fund far more than I have, and also had a considerable amount of correspondence with him so I am sure you will understand his view point in these things much more clearly than I.

If I get his idea correctly, it is his feeling that the income from this endowment fund should be used

0443

rather for special and extra curricular activities, looking toward the stimulation of the Christian life and spirit of the institution than for the carrying on of the present accademic courses in religion. I confess I am rather hazy as to just what he does desire and hope that I may have further opportunities to talk with him.

You are, of course, thoroughly familiar with Mr. McBrier's theory that all of our China colleges are already overstaffed and overorganized and far too anxious to expand. We do not need to agree with him in these convictions, but, at least, we must try to understand his thinking in seeking to use the endowment fund he has provided in the way that he desires.

I know that Mr. Brier is writing you direct at this time. I will continue to do what I can to get his view point on these matters and will appreciate any further light you may be able to give.

With all good wishes, I am,

Very sincerely yours,

Secretary.

BAG:AM
Enclos.

0444

November 15, 1928

Dear Leighton:

I am just back from a week's absence sacrificed in order to be present for two days, Sunday and Monday, at Columbia, Missouri during World Friendship Week in order that I might help in the effort to win student interest in the Yenching journalism project. I spoke in two of the churches and then to two small special groups of students. The campaign is now on to raise $1,000 from the students for the first year as a fellowship fund for a member of the present graduating class in the School of Journalism there to go out to Yenching as a part time teacher and part time postgraduate student. It looks very promising. Parker and Vernon Nash together have organized the thing very skilfully for maintaining interest and I think it will get rooted.

I have just had a conversation with Lenig Sweet here this morning asking him to spend a week or ten days at Princeton in the effort to establish a committee there similar to the one now set up at Columbia through which we may be able to hold the interest of various organized groups of students at Princeton in the four classes of undergraduates as a channel through which to get at the undergraduates and also, in later years, the alumni. I think with the help of Dean Wickes we shall succeed. I shall remind Sweet to meet Harry Price and get him in touch with important persons.

I have your letter of October 5th. We are putting the name of Mr. Charles W. Hopkins on our mailing list.

Your letter of October 5th with reference to Dr. Chang Po-ling is also before me. I have, of course, known of him and his work for many years. It would be a great satisfaction to me if I could be of any assistance to him. The problem may be slightly less difficult if we succeed in reaching our total by January 1st. Mr. McBrier seems to hold the opinion that the Boyds intend to be quite literal in applying the conditions of their pledge. He is working with great energy and zeal to help us complete the campaign. It has been unusually discouraging recently - virtually no increase in several weeks.

In spite of a letter from Bishop Roots followed by a very friendly talk of Mr. Mather with Dr. Jenney, Mr. Mather stated that he could not at the present time add Yenching to his list of benevolences.

0445

At the suggestion of Sidney Gamble, I have asked Bishop Roots to help us with Mr. William Cooper Procter. I think he will make an effort since he was extremely friendly in regard to Mr. Mather and has even written that we must use our utmost effort with Mr. Mather in spite of the fact that he wrote Bishop Roots stating that he could not help.

Wiant has secured a moderate amount on his residence fund.

Mr. Henry Pfeiffer has just said by telephone quite definitely that it would be useless for me to come and talk with him about the $5,000 pledge made especially with reference to the work of Mr. Gibb.

I have not, I believe, acknowledged your letter of September 21st. Mr. Garside is in correspondence with Messrs. Adolph and Corbett. I hope some definite decision may be reached which will enable us to find an American Presbyterian to be the recipient of the $1,500 from the Rochester Third Church.

I am just now writing Miss Russell with reference to compensation for her work on your manuscript.

I think it would be a good thing for you to write directly to Mr. McBrier an expression of thanks for the great earnestness with which he has endeavored to help out in completing the campaign. It is largely due to his emphatic urging that some members of the campaign committee have become very active in the last few weeks. Dr. Schell would help us much more if he were not overwhelmed with his own problem. He has just written me that he is asking Dr. Frank Bible to interview Mr. R. J. Frackelton of Cleveland and ask him for $5,000. I expect to meet Jenney in Pittsburgh sometime next week to solicit help from certain persons there and also to go to Titusville to appeal to Mr. John Scheide.

You will be glad to know that Mr. Eldridge has stated, both in a conversation with William Hung and then to Dr. Jenney and Mr. McBrier, that he has been talking with Mrs. MacLean about the school of education and is extremely optimistic as to the outcome. Since I had no share in these conversations I will not report in detail. I believe you are receiving a copy of the memo left here by William Hung.

Thanks for your friendly reference to Mrs. Wannamaker's health. She has been frail for many years. She is now fairly well. It is a real problem, however, since she does not seem to keep well at all in New York but to get along a good deal better in the less strenuous life in Stuttgart or in Switzerland. This involves a problem of keeping the family together. I hope to get over there sometime during next summer.

Heartiest thanksto you and to Mrs. Ritter for the $200 toward the expenses of Chang Wen-li. Hung reports enthusiastically about how Mr. Chang has plunged into his work at Harvard and the high degree of common sense and balance he has shown in adjusting his life to financial and other conditions. We shall do our best for S. J. Chang here. He

0446

needs a little more experience and contact with friendly older persons. I wish you were at hand to father him a little. I think he will come out all right. We shall do our best for him.

Cordially,

Dr. J. Leighton Stuart
Yenching University
Peking, China

ODW:BB

3 5 5 5 4 7 9

0447

November 16, 1928

Mr. S. J. Chang,
International House,
500 Riverside Drive,
New York City

My dear Mr. Chang,

We acknowledge the receipt of the check for $116.00 which we sent you some time ago to pay your fees to Columbia University and which you returned to our office because of the change in your plans for enrolment during the present semester.

We understand that with your revised enrolment you have already expended $47.00 for enrolment fees. We are therefore sending you a check herewith to cover your fees and also to provide $100.00 additional for your current expenses during the coming weeks.

Mr. Wannamaker has very kindly made a very careful study during recent weeks to ascertain the average cost of living expenses at Columbia. The result of his ivestigations show that in the case of several of the Chinese staff members of our various universities who are now studying in Columbia the average cost per month is around $70.00. The average for a large number of Columbia University students has been found to be considerably less than this figure. We suggest, therefore, that if agreeable to you we provide you from month to month the sum of $75.00 to cover your expenses except tuition and room rent. For items of tuition and room rent we will make special remittances at the time these expenses are incurred. Will this arrangement adequately care for your needs? If you would suggest any change, please let us know.

On October 29th we gave you a check for $50.00 to care for your expenses during the first few weeks. This additional payment of $100.00 should therefore complete your requirements for the first two months of your stay here in New York - that is to say should meet your needs until about the end of December. Will it be satisfactory, therefore, if we send yoy our next remittance on January first in the amount of $75.00, and send similar amounts at the first of each succeeding month?

With all good wishes, I am

Very sincerely yours.

BAG/G

0448

燕京大學

YENCHING UNIVERSITY

PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

November 19, 1928.

Mr. B. A. Garside,
Office of Yenching University,
150 Fifth Avenue,
New York City.

My dear Mr. Garside:

The Harvard-Yenching Institute. The treasurer's office requested that I write regarding the item of LC$6000 which should be credited to us on account of L.C. Porter's service to the Institute. You will doubtless be able to give Dr. Galt the proper authorization.

Additional Men's College Dormitories. We are facing a problem which I should like to have the Trustees consider. The enrollment of men students this year is 550. The conferences of administrative officers recently held have led to a consensus of opinion that we should plan in the next few years for a maximum of 600 men and 200 women probably limiting admission to approximately those figures. This year we have students living in dormitory attics and in improvised quarters some of which, as for instance on the future athletic field in the northeast corner, will have to be cleared away in the near future. On the other hand our general overhead, class room space, equipment and teaching staff would enable us to have this increase in men students with relatively slight increase in expense. In attempting economy on next year's budget it is proving difficult to accomplish this by dismissing teachers although there is a general feeling that the staff is out of proportion to the student enrollment. Special needs of various departments, contract arrangements with teachers, and many other factors enter in when one attempts to make concrete applications of such a principle. It seems preferable to enlarge our dormitory capacity if possible and thus make adjustments by increasing the student enrollment rather than depend entirely upon decreasing the number of teachers. Unit B is planned to accommodate 36 students and our Construction Bureau estimates that it would cost LC$50,000.

0449

Unit C accommodates 30 students and should cost LC$31,000. Assuming that our charges for room, etc. are practically used up in costs of operation, the tuition fees which amount to LC$80 per student would be almost net gain, thus Unit B would bring in an income of LC$2,880. If it were at all possible to secure cash gifts for these two buildings and thus begin their erection next spring it would be ideal. If there are pledges payable later the Trustees might consider authorizing construction, the cost of the loan being met by the income from tuition. On this basis we would still have to crowd some of the students into attics. We are further considering some process for housing short course students outside of the regular dormitories which would be retained for regular students. I am writing at present from the standpoint of business efficiency and should like the thought of the Trustees on the problem. If either or both of these units can be authorized by any method which the Trustees would care to undertake please cable in order that we could begin to purchase materials and give contracts before Chinese New Year.

Residences. I have written at length on this subject to Mr. Wannamaker. It is another case of capital investment in order to avoid rather costly renting of native houses with considerable expenditure for making them livable. In previous letters I have pointed out that we had been able to accommodate all our families this year through a number of accidental happenings, but that next year even to provide for all the people to which we are already committed we must have additional accommodations. It is unquestionably more economical and makes for greater contentment on the part of the occupants if we can build houses on our own property owned by us; Such additions ought in the main to be of the less expensive Chinese type costing three or four thousand dollars gold according to size.

Construction Bureau. Another consideration in favor of beginning all the construction possible next spring is the expensiveness of maintaining the Construction Bureau as at present organized. Mr. Hildabrand will be with us through two more fiscal years after the present one and it would be good economy to have as much building work completed before he leaves as possible and then close out or at any rate very much reduce this bureau.

Very sincerely yours,

J. Leighton Stuart

3 5 5 5 5 4 7 9

0450

0450

燕京大學

YENCHING UNIVERSITY

PEKING. CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

November 19, 1928.

My dear Olin:

I am inclosing a copy of a letter to Garside which explains itself. I wonder if Jenney or some one else could see the Hooblers of Detroit and get them committed to the dormitory pledge which I understand they are providing for in a will with the thought that they might pay the money after their return from the present trip. I have the impression that William Hung would be admirably suited to help put this across. He would appeal to these particular people and could also meet certain questionings which may be especially in the mind of Mrs. Hoobler about our religious policy.

It has been suggested by a staff member that copies of my recent letter to the Trustees about the trip to Shanghai and Nanking be sent to the following addresses:

Dean W.L. Sanders, Delaware, Ohio
Rev. M.T. Stauffer, Student Volunteer Movement
Rev. Edward Lincoln Smith, Seattle
Mr. C.A. Rowland, Athens, Ga.

Very sincerely yours,

J. Leighton Stuart

Drs. Nixon & Gillies of Rochester had hoped to start a Dormitory payable through a period of years. I note Jenney's report of his visit there but this possibility ought not to be abandoned. If underwritten the Trustees might authorize immediate construction. Another chance might in Methodists contributing or underwriting amounts to be credited to their debt.

0452

YENCHING

COPY

Nov. 20th, 1928.

Dr. J. L. Stuart,
President,
Yenching University.

Dear Dr. Stuart:-

Pursuant to your request that we provide you with an estimate of the cost of units B and C of the lakefront dormitory group together with the housing capacity of each we list hereunder the amounts which we have arrived at. In connection with this I must advise that these figures are only tentative, since the short time available did not permit going into the matter very carefully.

	Estimated Cost.	Capacity
Unit B	$ 50,000 l.c.	36 students
Unit C	31,000 l.c.	30 students
Dining Hal (which is part of Unit C, and which you will recall there was some discussion as to whether or not it should be eliminated). (If used as dormitory)	$ 25,900 l.c.	24 students

This makes a total of $106,900.00.,l.c.,and total capacity of 90 students. These figures are based on the cost of Unit A, which we have just completed, with an allowance for the increase in cost of building materials as compared to last Spring. Cement is now $8.00., per barrel as compared to $6.80., at that time, reinforcing steel has risen from Tls.65.00., to Tls.80.00., c.i.f. Tientsin, and transportation costs have nearly doubled from there to here since the Nationalists arrived. In addition to this it is difficult to predict where import duties may go to after the first of the year when tariff autonomy goes into effect.

0453

A question might arise as to why Unit B costs so much more per student capacity than does Unit C. This is due to the fact that its location is such that a great deal of grading will have to be done, and a basement built under it making it in reality a three story structure instead of two stories as Mr. Murphy intended to have it by placing it on the hill. This is not the case with either Unit C or the dining hall which build on the approximate existing ground level.

I do not expect that matters can be hurried from this end, but if it is intended to build these dormitories next year I think it would be advantageous to have this information before the China New Year, prior to which date it is always possible to make purchases to the advantage of the buyer.

In regard to the cost of Mr. Wiant's House our accounts at present indicate that it will be in the neighbourhood of $16,500., when fully completed. I am certain, however, that an analysis of the accounts would show that there are some erroneous charges against it, since I can hardly believe that I made so big a mistake in my estimate, even though transportation and material costs soared after the labor contract was let. The over-expenditure on this building is one cause of the embarrassment in connection with the Construction Bureau banking account, and I must say that I am a little disappointed in Mr. Wiant, since he was so definite in his assurance that he would have no difficulty in raising additional funds as soon as he reached home. I trust this is the information you desire.

Yours sincerely,

(Addbraud)

CH/CF.

Director of the Construction Bureau.

0454

5560

6 L h 5

5 5 E

Hold: copy for F.C.

燕京大學

YENCHING UNIVERSITY

PEKING, CHINA.

YENCHING

TRUSTEES

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

(see also letter 12/27/28 and 1/2/29)

November 22, 1928.

Mr. B.A. Garside,
150 Fifth Avenue,
New York City.

Dear Mr. Garside:

Mr. Paul Anderson. I am inclosing a copy of a letter to Mr. Anderson which explains itself. Will you have the proper committee of the Trustees act for us in continuing his salary until he can make some other arrangement. This ought to be done as soon as possible. On the other hand we want to fulfil any obligation to him.

Landscape. The problem of landscaping our grounds has been in the thought of several of us quite a bit of late and we should like the judgment of the Trustees. As can be easily realized the place has large possibilities of beauty and can also be seriously spoiled by inartistic planning. No one regrets that we have employed an expensive architect in view of the satisfactory results in our buildings. Even in the securing of money hereafter this should prove an asset just as can be true of the landscape effects. On the other hand, we are needing money for so many more essential features and have so little available cash that it would seem extravagant to spend too much on this feature. We should, however, remember that the Formal Opening is to take place next autumn and if adequate preparation is made for that, we should have people working on the grounds in the very near future. Trees should be moved and planted during the winter, and all this type of work involving growing things should be fitted into a carefully conceived layout of the grounds. There is no one on our staff who comes to mind as really qualified to take the lead in this nor are we quite sure of any Chinese or foreigner in the city with the expert knowledge. The question has been

0456

suggested as to whether some landscape gardener such as Mrs. Charles Hubbard of Winnetka could be asked to draw up a scheme based on plans of the grounds and send these out to us. It would be difficult for any such person to make very practical suggestions without seeing the actual place. Another question is of the time when Mrs. Marmon's gift can be freed for such improvements and the amount of this which the Trustees feel must be charged against improvements on the grounds already made. It would be well to authorize even a small amount for such purchase and planting of trees this winter as we feel can be safely done without interfering with a more elaborate program to be worked out later. At present we have not any authorization whatever for this purpose. Please ask the Finance Committee to make at least a limited grant with which we can do various improvements that would not injure any future planning.

Very sincerely yours,

J. Leighton Stuart

The cable stating that Corbett declines has just come. We shall make local arrangements for Physics next year.

Regarding Landscaping, the really important thing after all is available money during the next few months for actual work on the grounds. Between paying for expert advice in America and allowing us to go ahead here by all means take the latter course. We shall not make any radical alterations.

0457

0458

Yenching University

November 23, 1928

Dr. J. Leighton Stuart,
Yenching University
Peking, China.

My dear Dr.Stuart:

This will formally acknowledge the receipt of your letter of September 27th commenting on the minutes of the meeting of the Board of Managers held on September 22nd or 23rd, with its enclosures, also of the minutes of this meeting and of the by-laws of the Board of Managers adopted at that time.

We also acknowledge receipt on November 19th of the letter you sent via Siberia containing one copy of the minutes of the meeting of the Board of Managers held on June 19th and a copy of the first meeting of the new Board of Managers held on October 1st.

Your letter of September 27th, together with the Managers' minutes and the By-laws of the Board of Managers, was mimeographed and distributed to all members of the Board of Trustees about ten days in advance of the Trustees' meeting held on November 16th. A number of matters contained in this material were acted on by the Trustees and will be commented on further in the covering letter we are preparing to accompany the minutes of the Trustees' meeting.

I presume that the explanation of the fact that the minutes of the June meeting of the Board of Managers had not been received earlier and in larger quantity is that these minutes, together with the various reports made at the meeting are being prepared in printed form. We will, therefore, wait a few weeks to see whether printed copies of these minutes are received before deciding whether we should have the minutes re-mimeographed and distributed to the members of the Board of Trustees. I will try to see that such items in the meeting of June 19th and the meeting of October 1st as require action by the Board of Trustees are brought to the attention of the Board or its Executive Committee in the near future.

We are a little uncertain as to whether the September meeting of the Board of Managers was held on September 23rd or September 22nd. The heading of these minutes gives the date September 23rd whereas the body of the minutes states that the meeting was held on September 22nd. Will you please let us know which of these is the correct date?

With all good wishes, I am

Very sincerely yours,

BAG-H

0459

TRANSFER

YENCHING

Yenching University

November 26, 1928.

Dr. J. Leighton Stuart,
Yenching University,
Peking West, China.

My dear Dr. Stuart,

I am enclosing herewith copies of the following minutes:-

Finance Committee, November 7th
Campaign Committee, November 7th
Board of Trustees, November 16th, together with Treasurer's Report.

I will comment briefly on such items as seem to require any further explanation or discussion.

Dr. Anderson's Emergency Travel. You will note that the Finance Committee approved your recommendation that the University assume one-half of the cost of Dr. Anderson's emergency travel to America. Your letter did not indicate the source whence such funds would be provided. The Finance Committee expressed the hope that this could be cared for from the contingent fund in the University budget or from any other source that may be available on the field. A survey of the funds here in New York shows that there ~~is~~ are absolutely no funds at present available to which this could be charged, but the Committee indicated that if necessary as a last resort the item might be charged against "Account 36c Home Administration Trustees", which is the account to which we charged a part of your own travel to America last year. This account is now carrying quite a sizable deficit and naturally the Committee is anxious to get it cleared off the records.

Campaign Situation. The minutes of the Campaign Committee and also of the Board of Trustees indicate that the amount still to be secured by the campaign before January 1st in order to complete the original objectives and to secure Mr. Boyd's pledge was at that time about $53,000. Some seven thousand dollars additional has been secured since then, but since one of the pledges counted in estimating that $53,000 was needed is still not in written form, so ~~as~~ far as hard and fast pledges acceptable to Mr. Boyd are concerned we still have at least $50,000 to go. Mr. Wannamaker and Dr. Jenney are doing valiant work, and a number of the trustees are taking a whole-hearted interest in the critical situation, but it is obvious that it is going to be mighty difficult to go over the top in time unless some large gifts as yet unforeseen should materialize.

0460

Treasurer's Report. This is the first item in the Trustees minutes which requires notice. The attached copy of the report is probably self-explanatory. I will comment in a letter to Dr. Galt on several points in the report and on some of the actions taken.

Correlated Program. The Trustees discussed this at some length and with considerable interest. We wished that you might have been present to lead our thinking and to present the viewpoint of the field. The Board was in general heartily sympathetic with the principles of the program for the coordination of our higher education in China, and felt that the part assigned to Yenching in the program is quite satisfactory. They agreed, however, that their own action at this time should be confined to a general endorsement of the principle of correlation, and that we should look to the Board of Managers to give us their reactions on the program and on the part of Yenching therein. I do not know whether there will be a meeting of the Board of Managers previous to the annual meeting of the Trustees next April, but undoubtedly if there is such a meeting at least some preliminary action will be taken. We feel that this movement is of such great interest to all our institutions in China that we must be careful to avoid on the one hand the tendency to rush ahead too fast, and on the other to delay more than we should.

Revision of Relationship with Yenching College for Women. A consideration of this important matter occupied the major part of the meeting, as well as being the sole topic of the morning meeting of the Committee of Yenching College for Women just preceding the Trustees meeting. The ladies also met on the morning after the Trustees meeting to take definite action on the amendments of the constitution and by-laws as agreed to by the Trustees.

We believe that the amendments agreed to are set forth in such full detail as to require few explanations. With the minutes of the annual meeting last April we sent a quantity of copies of the Constitution and By-Laws of the Board of Trustees, so you will have this basic material for noting the way in which the amendments fit in. In addition to the amendments approved in the Constitution and Trustees' By-Laws, the Board informally indicated its approval of the suggestion of the sub-committee working on the matter that the Board of Managers be asked to consider corresponding changes in the Managers' By-Laws. I attach a copy of this suggestion of the sub-committee - the Trustees thought it not necessary to incorporate the suggestion in its minutes, for it felt that the Managers should be free to act as it thinks best. We will be glad to have comments and suggestions from the Managers and the field authorities on these proposed changes.

Reorganization of the Board of Managers. The Trustees felt that they had not given sufficient study to the By-Laws of the Board of Managers to take definite action at this time. They also felt that inasmuch as other changes will probably be incorporated during the next few months, both in connection with the reorganization of the Yenching College for Women and possibly in other respects, it might be just as well to take final action at the annual meeting in April. We trust that it will be possible for us to have a corrected, or rather an amended, draft of the Managers' By-Laws in hand well enough in advance of the April meeting to permit our disseminating this information

0461

among the Trustees well in advance of that meeting.

I had your letter of September 27th mimeographed and distributed to all members of the Board for their information. They therefore had your discussion in mind at the meeting.

This, I trust, covers all the most essential matters in the Trustees minutes. As the holiday season will be at hand when this reaches you, we take this opportunity of wishing you a most enjoyable Christmas and a New Year filled with all good things for you and for Yenching.

Very cordially yours,

BAG/G

Enc.

3 5 5 4 7 9

0462

燕京大學

YENCHING UNIVERSITY

PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

November 27, 1928.

Mr. B.A. Garside,
150 Fifth Avenue,
New York City.

My dear Mr. Garside:

Construction Bureau. Mr. Hildabrand has had a very frank and friendly talk with me in which he points out that he is costing the University quite a good deal, and that unless we go in for a rather heavy building program next spring it would be better for us to be relieved of his salary and the operating expenses of the bureau that go with him. From his own standpoint it would be to his advantage to reconsider an offer that has been open to him for some time in the Philippines. I am, therefore, writing at once after this conversation, following up my comments in a letter sent last week as to the advantage to the University in constructing additional dormitories, etc. next spring if at all possible. This letter will reach you about the end of the year at which time it will be known whether the conditions of Mr. Boyd's gift will have been met or not, as well as the outcome in general of the campaign. In the light, therefore, of the situation as it will then have developed will you ask the Trustees to cable as early as possible in January regarding our building program for 1929 with the understanding that if this does not include other items under consideration we will release Mr. Hildabrand and reduce the bureau to a minimum, possibly closing it out entirely for the time.

William H. Adolph. A letter has just come from Dr. Adolph indicating his interest in the offer we have made him, but pointing out that he had received no communication from our New York office. The same mail brought a letter from Corbett finally declining the call to him. You, of course, know of his decision and had

0463

11/27

cabled us to that effect. Will you, therefore, undertake to get Dr. Adolph appointed under the Presbyterian Board, and unless there are reasons of which we do not know here, secure his assignment to the Third Church, Rochester.

Varnish. We have been experimenting with a cheap wash on the exterior walls of our academic buildings, which while attractive, quickly becomes discolored and in other ways must be renewed. Mr. Hildabrand strongly recommends that a certain American varnish be used to coat all these buildings. L.M. Bocker of Seattle has recently been with us and has made an offer for supplying the varnish desired at rates which Mr. Hildabrand feels are quite advantageous, the total cost being something under G$500. In order to put the plant in proper condition for the Fromal Opening it would seem desirable to authorize the purchase of the varnish in question through Mr. Bocker who has the data, and enable us to do this work as soon as weather conditions permit next spring.

write Mr. Bocker for quotation

Very sincerely yours,

J. Leighton Stuart

0464

0485 65

Yenching University November 28,1928.

Pres. J. Leighton Stuart,
Yenching University,
Peking, W,
China.

My dear Dr. Stuart:

I have just checked over our record for the fiscal year to date to see how we stand in our accounts with Mr. K. A. Wee. I find that thus far we have disbursed to him $924.80, as follows:-

July 9	Monthly allowance	$ 100.00
" 9	Tuition and expenses	110.25
" 23	Fee for Degree and Diploma	30.00
" 25	Books	26.25
Aug. 3	Monthly allowance	100.00
" 9	Special remittance	30.00
Sep. 4	" " for clothes,etc.	150.00
" 4	Monthly allowance	100.00
" 24	Tuition	70.00
" 24	Books	7.90
Oct. 4	Monthly allowance	100.00
Nov. 1	" "	100.00
		$ 924.80

The above summary does not include a remittance of $140.00 we gave Mr. Wee while he was awaiting the renewal of his Tsinghua scholarship and which he refunded to us a few weeks later when this scholarship was renewed.

The allowance in the Field Budget for Mr. Wee is M $2000., or G $1000. You will note, therefore, that when we give Mr. Wee his December 1st check for $100.00 we will be slightly over the amount allowed for him, with the fiscal year only half gone. I have told Mr. Wee that while we are anxious to assist in every possible way, our office has no right to make disbursements on the Field Account beyond the amounts shown in the Field Budget without a definite understanding from the Field. I think Mr. Wee understands our situation in this matter and recognizes the soundness of it. I suppose we can without too far overstepping the bounds pay him his December check for $100.00, but I am reluctant to go further than that without a more definite understanding as to how his expenses are to be handled for the remainder of the fiscal year.

0466

I have talked with Mr. Wanamaker about the prospects that additional funds for Mr. Wee's support can be secured through the Campaign office. Mr. Wanamaker has sounded out in a general way the prospects of securing funds for Mr. Wee in the Middle West but as yet nothing definite has come of this. As you know, the Campaign office has been straining its resourses all year to complete the campaign objectives before December 31st. It has not been possible to expect them to give any serious attention elsewhere. I have not hadaan opportunity to talk with Mr. Wee for some time, so I don't know whether he himself has been able to find other sources of support, or has any additional suggestions as to how his expenses can be cared for during the rest of the fiscal year.

Mr. Wee seems to be a mighty valuable member of the Yenching staff, and is apparently facing his financial problems in a very good spirit. A good many of our Chinese students, and even our Chinese staff members studying in New York, are getting along on quite a bit less than Mr. Wee is spending. We states, however, that the allowance we have been making and the special payments for tuition and clothes we have been giving him really represent the minimum necessary to meet his needs.

I would very much appreciate it if you or Dr. Galt would instruct our office as to what we shall do in Mr. Wee's case after January 1st if funds for his support are not forthcoring through the efforts of the Campaign fund, and I think you will both agree with the viewpoint of our New York office in being unwilling to spend money on the Field Account without a clear understanding that it is in order.

Very cordially yours,

CC for Dr Galt

0467

Yenching University

November 28, 1928.

Mr. W. L. Chang,
147 Mt. Auburn Street,
Cambridge, Boston, Mass.

My dear Mr. Chang:

Mr. Wannamaker and I have gone over your letter of November 17th, addressed to Mr. Wannamaker. We both very much appreciate the very careful way in which you are handling your finances this year.

If satisfactory to you, we suggest the following arrangements:-

1st Our office will send you $70.00 a month to cover your board, room rent, and miscellaneous expenses.

2nd We will send you special checks made out to the Bursar of Harvard University to cover your bills for tuition when these amounts are due.

In accordance with these proposals I am sending you at this time two checks as follows:-

1st A check to yourorder for $105.00 to cover your expenses to the end of December (we are figuring that your needs to the end of this year will amount to about one and one-half month for your letter indicates that your funds have been running quite low).

2nd Check for $100.00 to the order of the Bursar of Harvard University to pay the second bill for tuition, which is due on Friday of this week.

If the above proposals are acceptable to you we will send you about January 1st, also on successive months, a check for $70.00. Please let me know whether these arrangements will be satisfactory to yeu.

We are happy to know that you are enjoying your work at Harvard.

With all good wishes for Thanksgiving, I am

Very sincerely yours,

CCCampaign office

CC Miss Lane

0468

COPY

November 29, 1928.

President John Grier Hibben , D.D., LL.D.,
Princeton,
New Jersey.

Dear President Hibben :

Our University after having attempted on two previous occasions to have a formal opening which in each instance was prevented by disturbed political conditions, is now definitely planning this event for the autumn of 1929, September 27 to October 1. It would be a source of very great satisfaction to all of us if you could find it possible to come to Peking for that occasion and preach the dedicatory sermon on Sunday, September 29. Apart from your personal fitness for this service it would very much strengthen the relationships between Princeton University and those departments of ours which are being maintained by the group of Princeton alumni known as Princeton-in-Peking. Even more would it be a significant evidence of the vitality of the Christian religion in American life and especially in University circles, to have the President of a great American University appearing as a minister of the gospel at an event which will be as generally known over China as will our formal opening. I realize that there are many claims upon your time but am none the less ready to urge ours because of its religious and international significance in addition to the Princeton assistance which means more than can be easily expressed to a newly organized institution struggling with all the difficulties that face us. I am sending a copy of this letter to Mr. Wannamaker who will be glad to confer with you regarding the details involved in this invitation. May I add that if it is at all possible for Mrs. Hibbard to come with you on this trip it would greatly add to our pleasure.

Very sincerely yours,

3 5 5 5 4 7 9

0469

燕京大學

YENCHING UNIVERSITY

PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

November 29, 1928.

Mr. O.D. Wannamaker,
150 Fifth Avenue,
New York City.

My dear Olin:

Formal Opening. We are beginning to get down to definite plans for our formal opening and shall want your help as these develop. One inevitable item is that of the special expenses involved. Could you present to the Trustees the request that G$2500 or $3000 be put at our disposal apart from the resources upon which we are counting for the annual budget? A special feature of this sort will disturb the accounting processes for the budget, and can perhaps best be treated either as a part of the initial investment in capital and plant, or as a promotional expense and provided for out of special receipts or secured by direct solicitation. I am inclosing herewith a copy of a letter to President Hibbard which explains itself. You will appreciate the advantages in having him and Mrs. Hibbard visit us on such an occasion. The extent to which it would be desirable to arrange for the expenses of this trip out of Princeton-in-Peking funds is a matter of promotional judgment. I believe that Burgess has already written you on the subject. In general, your office might be sending special invitations to significant personalities whose presence would aid in educational or ecclesiastical relationships which we have in common, or who might become contributors. Especially do we want the President of the Board of Trustees to be here in his official capacity and such other members as could give and receive the greatest benefit from such a trip. I especially think of Eldridge and Ludington. We shall soon be sending an outline of the program as we conceive it at present.

Dr. S.Y. Chen. You will recall that Mr. Jenney secured the salary of this man for one year as veterinary in the Department of Agriculture. In planning the budget

0470

for next year we are hoping that this item can be renewed. He is doing admirable service and if the very limited funds available for the use of this department permitted it, he could be of much larger service to the farmers of the region through the animal clinics that he is conducting in addition to his more immediate duties. In this connection the amount secured for this year has not as yet been remitted to our treasurer. Could you check up on this and see that it is sent out to us without further delay.

Mr. and Mrs. Peter L. Evans. These people visited the University recently and seemed quite interested. They are congregationalists and are apparently worth cultivating. His office address is Milwaukee and Ashland Avenues, Chicago (tel. Brunswick 2100) and he is President of the Home Bank and Trust Company. Their home is in Lagrange. Please see that they go on the mailing list and are visited as this can be conveniently arranged for.

BB
O.L.

C.E.J.

Very sincerely yours,

J. Heighton Stuart

3 5 5 5 5 4 7 9

0471

CC Mr. Wanamaker

Yenching University November 30, 1928.

President J. Leighton Stuart,
Dr. Howard S. Galt,

Yenching University,
Peking, W, China.

My dear Dr. Stuart and Dr. Galt:

We are attaching confirmation copies of the cablegram sent you on November 28th. I am addressing this letter to you jointly because the cable contained both administrative and financial items.

Your cablegram of November 24th contained a request for further Harvard Yenching Institute funds. Since the M $4000. sent by mail on November 13th as a part of the Harvard Yenching remittance made at that time will reach you in less than a fortnight we trust it will arrive in time to meet your immediate needs. As I explained in my letter accompanying the remittance, the Trustees of the Institute feel that for the time being they must handle disbursements conservatively. As yet the funds actually paid over by the Hall Estate have been rather small and it now seems unlikely that anything much in addition will be coming in before the beginning of next year. I understand, therefore, that the Trustees of the Institute felt that the M $12,000. I have already sent for the Library is about as much as should be spent for this item until the New Year begins and they are able to see more clearly just how their finances will stand. As soon as we can put in a plea for further remittances on this account we will be glad to remit further. That will probably be some time during the month of January.

Dr. Wu Wen Tsao has been in the office this week discussing the details of his arrangements for return to Peking. He is now engaged in arranging for the publication of his Ph.D. dissertation and hopes to have his part in the work finished about the middle of December. He states that the expenses of publishing the thesis will amount to about $700.00, and that as a result he is going to be very hard pressed financially. Practically all the funds allowed by Tsinghua for his dissertation and also for his return travel are going into the publication of the dissertation. Since he has not been able to accumulate any reserve fund due to the necessity for him to contribute to the education expenses of a

3 5 5 5 4 7 9

0472

sister, Dr. Wu is therefore asking whether Yenching will be willing to advance his travelling expenses to Peking, to be refunded later from his salary.

While Dr. Wu was in the office he showed us a copy of a letter written him by Dr. Leonard Hsu October 8th regarding his finances. Dr. Hsu states that a copy of this letter was being sent to Dr. Galt. In the letter he intimated that the University might be willing to advance Dr. Wu about M $450. to help with expenses of his travel to Peking. I believe that we have had no word from the Treasurer's office in connection with this suggestion, so I don't know what decision was reached. Dr. Wu states that probably C $450. will be required to meet his needs. In the cablegram I used the figure C $500. so as to provide for some margin in the authorization. If the authorization is given we will of course advance to Dr. Wu only as much as he finds absolutely necessary. I understand that Dr. Wu will be supported from the Laura Spelman Rockefeller funds, so if any advance is made to him it will be charged against these funds.

The last part of the cable authorizes the Field Treasurer to draw at three days not to exceed C $3750. of the LSR funds. The second quarterly remittance of $5000. on this fund reached us last month. We have not sent an authorization for the drawing of the amount sooner because we have been awaiting more detailed instructions from the Field as to the handling of these funds. In his letter of October 11th Dr. Galt replies to the request for information contained in my letter of August 31st as follows:-

> "In reply to your request I think it will be satisfactory for us if you can send the C $20,000. contributed for the current fiscal year to the Field in four quarterly payments, i.e., send us authorization to draw such sums each quarter. The first authorization you have already forwarded to us by cable."

We have not yet reached a clear understanding as to the status of the LSR fund in the University finances, or clearly defined the source whence authorization for disbursements of these funds is to come. During the last few months, while the details for handling these funds have been in process of formulation, there have quite naturally come in various requests which Mr. Wanamaker and I have been uncertain as to just how we should handle. Disbursements amounting in all to $1252.65 have been made since July 1st as follows:

Outgoing expenses - Miss Dora Bent -	$ 606.25
Books purchased by J.S.Burgess	97.80
Harry Price - account of scholarship -	500.00
Typewriter for J.S.Burgess	48.00
	$1252.65

0473

At the present time books have been purchased for the Political Science Department costing $165.87. We are asking to charge this amount to the LSR account, and request information from the Field as to whether this is in order. I understand that certain other orders for books have been placed by the Field with instructions to publishers that they send us bills for the same to be paid from LSR funds. In addition, there is a proposal that any advance to Dr. Wu Wen Tsao be charged against this same account.

Both Mr. Wanamaker and I feel that it is necessary that we have a clear understanding with the Field as to how these funds will be handled so as to avoid any possible misunderstanding. My own suggestion is that the disbursement of the LSR funds be placed on exactly the same status as the disbursements of the Harvard Yenching Institute or China Famine Relief Funds. If this suggestion is in accord with the judgment of the Field it would mean that our New York Office will act simply an an agency for handling the LSR funds as the Field may direct. The full amount of each $5000. quarterly remittance will be forwarded to you promptly on its receipt unless you give us specific instructions to retain some portion of the amount in New York to meet expenses arising here. Any disbursements by the New York Office for purchases or other expenses in America will be made only for such amounts and in such ways as the Committee handling these funds in Peking through the Field Treasurer's office may instruct us. If any other requests come to us from any source whatever we will simply have to state that no funds are available without explicit authorization from the proper authorities in the Field.

We hope that within a couple of months we will have detailed instructions from the Field in regard to LSR funds. If the above suggestions do not best provide for the handling of these funds please amend them as may be necessary.

For the Field Treasurer's information we report that the authorization in the attached cable for drawing C $3700. is No. 2371.

Very cordially yours,

JWG

0474